

## IATA calls for attention to address infrastructure challenges

In his keynote address to the Singapore Airshow Aviation Leadership Summit (SAALS), director general and CEO of the International Air Transport Association (IATA), Alexandre de Juniac, called for urgent attention to address infrastructure challenges in order to secure the industry's future.



Alexandre de Juniac

Said De Juniac: "Having the infrastructure to grow is vital to our industry's future. But in many key places, it is not being built fast enough to meet growing demand. And there are worrying trends which are increasing costs. One of these is airport privatisations.

"We have not found the correct regulatory framework to balance the interests of the investors to turn a profit, with the public interest for the airport to be a catalyst for economic growth. All the optimism supporting strong aircraft orders will mean nothing if we don't have the capability to manage traffic in the air and at airports."



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## Lack of airport capacity in Jakarta, Bangkok, Manila

De Juniac highlighted the lack of airport capacity in Jakarta, Bangkok and Manila as his top concerns in the Asia-Pacific region.

"At the other end of the spectrum, we have Seoul's Incheon Airport. It recently added runway and terminal capacity without raising charges for airlines and passengers. And, Incheon has extended an airport charges discount introduced two years ago. This sets a very positive example for other airports to follow. It also demonstrates a great understanding of the role aviation plays in linking the Korean economy to economic opportunities globally," said De Juniac.

"The Singapore government is also showing great foresight with its expansion plans for Changi Airport, including Terminal 5 (T5). But there are challenges. We must ensure the plans for T5 are robust enough to meet the high standards of airline operations and passenger convenience users of Changi Airport have come to expect. And we need to get the funding model right to avoid burdening the industry with extra costs. The prize to keep in sight is the airport's contribution to Singapore's overall economy," he said.

## No support for pre-funding of infrastructure projects

There have been reports on plans to introduce a tax on passengers and increases in charges to fund the construction of Terminal 5. The airline industry does not support pre-funding to finance in advance infrastructure projects.



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Ensuring sufficient and cost-efficient infrastructure in Asia-Pacific is a top priority. The region is centre stage of the industry's overall growth. By 2036 it expects 7.8 billion people to travel (up from 4.3 billion expected in 2018). Of the 3.5 billion trips to, from or within the Asia-Pacific region in 2036, 1.5 billion will touch on China.

As early as 2022 China will reportedly be the largest single aviation market. India is another emerging power-house

— even if it will take longer to mature. And nearly equal potential could be realised as the Indian aviation market continues to develop.

## Five fundamental areas to be protected

De Juniac also identified five fundamental areas that need to be protected when reimagining the industry's future, the theme for SAALS:

**Safety:** "There are always ways to improve — particularly as our data analysis capabilities grow. I would like to imagine a future for aviation with no accidents. We need to improve on safety, particularly as our data analysis capabilities grow," said De Juniac.

**Open borders:** "Aviation needs borders that are open to people and trade. The ASEAN single aviation market is an important development. I would like to imagine a future for aviation where airlines are as free as possible to meet the demands for connectivity. We must be a strong voice in the face of protectionist agendas," he said.



**Global standards:** "A common set of rules underpins the aviation industry's success — in everything from safety to ticketing. And I would like to imagine a future where global standards continue to be strengthened by the cooperation of airlines and government through institutions such as the International Civil Aviation Organization and IATA," said De Juniac.

**Sustainability:** "Our commitment to cut emissions to half of 2005 levels by 2050 is ambitious. And I would like to imagine a future where our net carbon impact is zero." Industry and governments have agreed on a Carbon Offsetting and Reduction Scheme for International Aviation (CORSIA) as one of its four pillars in a common strategy to ensure aviation meets this responsibility.

**Profitable:** "I would like to imagine a future where airlines generating normal profits is the norm, not a rarity." 2018 is the ninth year of profitability since 2010, and the fourth consecutive year in which the return on invested capital is expected to exceed the cost of capital.

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